



PINE-RICHLAND SCHOOL DISTRICT

# **Sustainability Leadership Council Membership**

| Mr. Joe Cassidy, PRSD Board                      | Dr. Dave Kristofic, Principal (PRMS)     | Max Augustine (Grade 3 Student, HES)     | Julia Phillips (Grade 11 Student, PRHS) |
|--|--|--|---|
| Dr. Matt Mehalik, PRSD Board                     | Dr. Joe Domagala, Asst. Principal (EHUE) | Michaela Buches (Grade 3 Student, HES)   | Jessica Taylor, Parent (HES)            |
| Dr. Brian Miller, Superintendent                 | Dr. Greta Kuzilla, Principal (HES)       | Caroline Lattari (Grade 2 Student, RES)  | Kari Jones, Parent (RES)                |
| Dr. Michael Pasquinelli, Asst. Superintendent    | Mrs. Colleen McAndrew, STA Manager       | Delia Jones (Grade 1 Student, RES)       | Melissa Rawlins, Parent (WEX)           |
| Dr. Kristen Justus, Asst. Superintendent         | Mrs. Diane Bucknum, Sodexo Director      | Noah Zandarski (Grade 2 Student, WEX)    | Heather Claycomb, Parent (EHUE)         |
| Mrs. Dana Kirk, Director of Finance & Operations | Mrs. Nicole Ansell, Teacher (WEX)        | Ziggy Kaminski (Grade 2 Student, WEX)    | Rebecca Lucore, Parent (PRHS)           |
| Mr. Shawn Stoebener, Director of Technology      | Mrs. Katie Laslavic, Teacher (HES)       | Sutton Shafer (Grade 5 Student, EHUE)    | Jim Kosinski, Tower Engineering         |
| Ms. Rachel Hathhorn, Director of Communications  | Mr. Trent Matteson, Teacher (RES)        | Jackson Weakland (Grade 4 Student, EHUE) | John Choma, Enerlogics                  |
| Mr. Jeff Zimmerman, Director of Facilities       | Mrs. Joanna Sovek, Teacher (EHUE)        | Kaylee Koch (Grade 8 Student, PRMS)      | Dan Carnovale, Eaton Corporation        |
| Mr. Jamie Rucker, Asst. Director of Facilities   | Mrs. Tara Hillegas, Teacher (PRMS)       | Cameron Wincko (Grade 7 Student, PRMS)   | Kelly Henderson, Chatham Eden Hall      |
| Dr. Nancy Bowman, Principal (PRHS)               | Mr. John Simko, Teacher (PRHS)           | Ben Lyons (Grade 10 Student, PRHS)       | Jason Kratsas, Township of Pine         |

Board

Administration

**Key Partners** 

Teachers

Students

Parents

Community Experts

- Strategic Long-Term Goal (2019 2023)
  - Evaluate opportunities to promote sustainability and reduce the environmental footprint.
- Current Short-Term Action Language (2021 2022)
  - Explore Green Ribbon at All Buildings/Green Ribbon District; Sustainability
    Footprint and Branding; Site Visits; Ensure an Engineering and Systems
    Approach to Sustainability is Deployed Through the Annual Capital Funding Plan
    Revisions and Future Projects
- Developing Parameters, Decision Points and Key Sustainability Issues
- Clarifying a Purpose Statement / Resolution
  - Are we cohesive and resolved in the long-term goal (action oriented)?
- Developing an Approach
  - Continuous "Pursuit" (No Real End) vs. Fixed "Product or Outcome" (Clear End)



# **Leading Change (Kotter)**

- How do we think about sustainability?
  - Scope
  - Complexity
  - Cost/Benefit
  - Actions, Behaviors and Feelings
- Developing an Approach
  - Continuous "Pursuit" (No Real End)
  - Fixed "Product or Outcome" (Clear End)
- Sustainability through the Lens of Change





## **Step 1: Sense of Urgency**

- Communicating a Clear (and Compelling)
   Purpose
  - "Help others see the need for change through a bold, aspirational opportunity statement that communicates the importance of acting immediately" (Kotter).
- Examples:
  - Bottle Installation
    - (Built on a Trailer to Visit Schools)
  - Turn Off (or Down) the Lights
    - (Full; Half; Off) Tied to Something Tangible
  - Paper (Tools and Behaviors)
    - (Think in Terms of Trees)





# **Making Sense of Classroom Energy**



1 Student = 1 Hour = 100 Watts

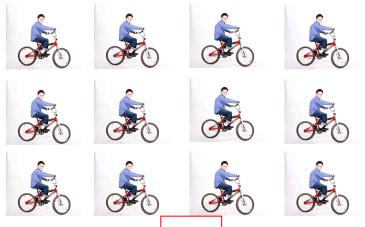


# Making Sense of Classroom Energy

Fluorescent (old)

If all lights are on ....

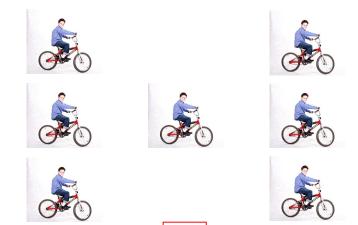
1,152 Watts Per Hour



LED (new)

If all lights are on ....

**612 Watts Per Hour** 

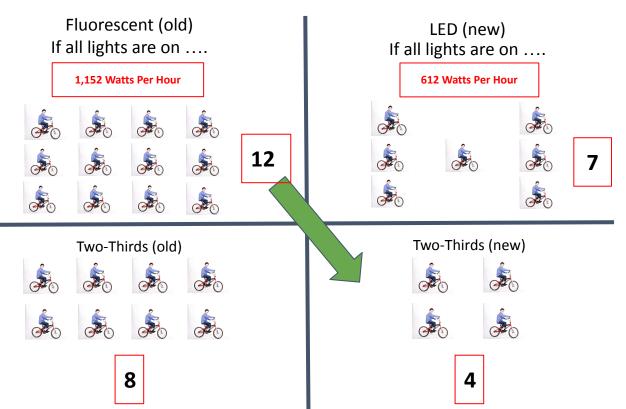


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## **Making Sense of Classroom Energy**

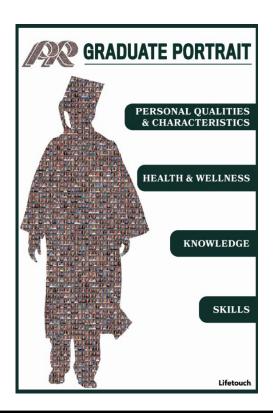




# Step 2: Build a Guiding Coalition (YOU!! )

- Sustainability Leadership Council
  - "A volunteer army needs a coalition of effective people - born of its own ranks - to guide it, coordinate it, and communicate its activities" (Kotter).

- **Examples:** 
  - Start with Students (Graduate Portrait)
  - Strengthened with Staff
  - Supported by Parents
  - Connected to Key Partners
  - Collaboration with Townships





#### **Step 3: Strategic Vision and Initiatives**

- Commitment
  - "Clarify how the future will be different from the past and how you can make that future a
    reality through initiatives linked directly to the vision" (Kotter).

- Examples:
  - Long-Term SP Goal (promote sustainability and reduce the environmental footprint)
  - Short-Term SP Actions
  - Sustainability Principles
  - Walk (or Drive) to Campuses and "Feel"





## **Step 4: Enlist a Volunteer Army**

#### Community Engagement

 "Large-scale change can only occur when massive numbers of people rally around a common opportunity. They must be bought-in and urgent to drive change – moving in the same direction" (Kotter).

#### Examples:

- Raise Community Awareness (Home and School Connection)
- Pledge
- Building Based Teams
- Connections with Existing Student Clubs
- Creation of a New "Six-School" Club

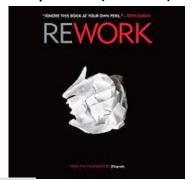


#### **Step 5: Enable Action by Removing Barriers**

- Simplify
  - "Removing barriers such as inefficient processes and hierarchies provides the freedom necessary to work across silos and generate real impact" (Kotter).













#### **Step 6: Generate Short-Term Wins**

- Continuous Pursuit and "Fixed" Results
  - "Wins are the molecules of results. They must be recognized, collected and communicated – early and often – to track progress and energize volunteers to persist" (Kotter).
- Sample 2021 2022 Checklist ("Check")
  - Bottle Installation
  - Bulb Replacement and "Turn Down for What?"
  - Resolution and Pledge
  - Six-School Club

  - Educator Corporation Partnership (ECP) K-12 Elementary HVAC Engineering Study Paper Reduction (In September, 2.86 trees saved in unreleased jobs)
  - Preventative Testing
  - Propane Bus Extension and EV Bus Pilot (Hot Off The Presses)
  - **Green Cleaning Products**
  - Leveraging Sapphire





#### **Step 7: Sustain Acceleration**

- Industry Standards
  - "Press harder after the first successes. Your increasing credibility can improve systems, structures and policies. Be relentless with initiating change after change until the vision is a reality" (Kotter).
- Key Sustainability Issues (Between Philosophy and 1,000 Points)
  - Global Reporting Initiative (GRI)
  - Metrics (Mind) and Stories (Heart)
  - Energy Use
  - Waste Management
  - Copy/Print
  - School-Based (Tax Base, Market Share, Governance, etc.)





#### **Step 8: Institute Change**

- Continuous Pursuit
  - "Articulate the connections between the new behaviors and organizational success, making sure they continue until they become strong enough to replace old habits" (Kotter).
- "The way we do things."
  - Behaviors
  - Systems
  - Results





# **ECP Framework**

# SUSTAINABLE GEALS DEVELOPMENT GEALS





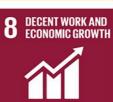


































#### **Small Group Discussions & Brainstorming**

# Why?

## Communicating a Clear and Compelling Purpose

"Help others see the need for change through a bold aspirational opportunity statement that communicates the importance of acting immediately" (Kotter)



- Bottle Installation (on trailer; visiting)
- Turn Off (or Down) the Lights (tangible)
- Paper (Tools/Behaviors/Tree Count)
- OTHERS?

# What?

#### Developing an Approach to Sustainability

Define our philosophy of sustainability in terms of its: (a) scope, (b) complexity, (c) cost/benefit, (d) actions, behaviors, & feelings?



- Balance in Approach
- o Continuous "Pursuit" (No Real End)
- Fixed "Product or Outcome (Clear End)
- Sustainability through the Lens of Change and Measurable Outcomes
- OTHERS?

#### Who/How?

### **Engaging the Community to Drive Change**

"Large-scale change can only occur when massive numbers of people rally around a common opportunity. They must be bought-in and urgent to drive change moving in the same direction" (Kotter)



- Raise Community Awareness
- Sustainability Pledge
- Building-Based Team Creation
- Connection with Existing Clubs
- Creation of the New "Six-School" Club (Students Here Today as Leaders!!

